

**Green Mountain Care Board**  
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*Kevin Mullin, Chair*  
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*Susan Barrett, JD, Executive Director*

**DELIVERED ELECTRONICALLY**

June 13, 2017

Spencer Knapp, Esq.  
University of Vermont Medical Center  
111 Colchester Ave.  
Burlington, VT 05401

**RE: Docket No. GMCB-001-17con, Proposed Replacement of Electronic Health Record, Project  
Cost: \$112.4 million**

Dear Spencer:

The Board has engaged Deloitte Transactions and Business Analytics, LLP (Deloitte) to help assess UVMHC's capacity to carry out the proposed replacement of its EHR. To commence this work, we request the following:

1. A detailed working financial model in electronic format that includes profit and loss, cash flow and balance sheet projections, as well as build-up of revenue and operating expenses from full set of assumptions.
2. The most recent three year's audited financials, and the most recent interim financials.

If you have further questions, please do not hesitate to contact me at 802-828-2918.

Sincerely,

*S/ Donna Jerry*

Donna Jerry  
Senior Health Policy Analyst

cc. The Office of the Health Care Advocate

